## Evercore

The Board of Directors Inspired PLC Calder House St Georges Park Kirkham Lancashire PR4 2DZ

26 June 2025

Dear Board of Directors,

Recommended acquisition of Inspired PLC by Intrepid Bidco Limited, a newly formed company indirectly wholly owned by funds managed and/or advised by HGGC, LLC and its affiliates (the "Acquisition")

We refer to the announcement to be issued on or around 26 June 2025 (the "Announcement") pursuant to Rule 2.7 of the City Code on Takeovers and Mergers (the "Code") in respect of the Acquisition.

In accordance with Rule 23.2 of the Code, we hereby consent to the issue of the Announcement with the inclusion of and references to our name in the form and context in which they appear. We also confirm that we consent to this letter being made available for inspection in accordance with the Code.

Yours faithfully,



For and on behalf of Evercore Partners International LLP